



## FROM THE ADJUTANT GENERAL

Michael L. Parson Governor



## STATE OF MISSOURI OFFICE OF THE ADJUTANT GENERAL DEPARTMENT OF PUBLIC SAFETY

IKE SKELTON NATIONAL GUARD TRAINING SITE 2302 MILITIA DRIVE JEFFERSON CITY, MISSOURI 65101-1203 Levon E. Cumpton Brigadier General, MONG The Adjutant General



Dear Governor Parson.

I am pleased to report that your Missouri National Guard continues to be one of the strongest and best trained Guard forces in the nation. Two Thousand Nineteen has been a year of transition for our force. We focused on positive changes in our organization, placing the right leaders in the right positions and setting a course for success. We also made several changes to our force structure. Through the deactivation of units and the acquisition of others, we enhanced our ability to support state emergencies and federal deployments with greater flexibility. Our Soldiers and Airmen stand ready to tackle any challenges that may face our state or nation.

Over the last year we re-certified our Homeland Response Force, which has the capability to respond to chemical, biological, radiological and nuclear hazards within a four-state FEMA region. Additionally, the Missouri National Guard continues its strong focus on cyber operations, ensuring the security of key cyber assets and cyber terrain. In support of the State, the Missouri National Guard conducted key exercises, validating its ability to respond to potential environmental hazards such as large scale earthquakes, winter storms and flooding.

The Missouri National Guard increased its visibility around the world in 2019. Over the last year, nine units activated for federal deployment. These units served throughout the Middle East as well as Central America. In Central America, our Guardsmen served not only in Guantanamo Bay, but also in Panama where they engaged in several important exchanges with our Panamanian partners, focusing on training. In the Middle East, our Guardsmen conducted missions ranging from customs to engineering, ensuring our security here in the homeland.

I am truly proud to serve as your Adjutant General. The Soldiers and Airmen of the Missouri National Guard are some of the finest in the world. Their achievements speak for themselves. As Citizen-Guardsmen, however, it is important to always remember that our Soldiers and Airmen are also engaged full-time in their communities and with their families. I see it as my duty to ensure our organization takes care of the force and never forgets their sacrifices. We train, fight and win, while taking care of each other as one team.

This report will showcase the accomplishments of our Citizen-Soldiers and Airmen over the last year and reinforce that fact that your Missouri National Guard is Always Ready, Always There.

LEVON E. CUMPTON Brigadier General (MO), MONG



# EADERSHIP

#### **Brig. Gen. Levon E. Cumpton**

The Adjutant General

**Chief Warrant Officer 5 Patrick Muenks** 

State Command Chief Warrant Officer

Command Sgt. Maj. Kannon John State Senior Enlisted Leader

**Command Chief Master Sgt. Joseph Hamlett** State Command Chief Master Sergeant

# /ISSION

The Missouri National Guard organizes, trains and prepares a family and community-based force of ready citizen Soldiers and Airmen as units to defend and serve the people of Missouri and the United States of America.

The Missouri National Guard is a recognized community and national leader in Soldier, Airman and Family readiness, possessing agile and effective units capable of responding to changing demands.

# ONTENTS

Federal Deployments	4
Emergencies & Exercises	4
Financial Impact	5
Education Benefits	6
Show Me GOLD	6
Missouri Veterans Recognition Prog <mark>ram</mark>	7
Missouri Military Funeral Honors Pro <mark>gram</mark>	7
Missouri Air National Guard	8
Missouri Army National Guard	8
Missouri National Guard Capabilities	
Significant Infrastructure Improvements	10-11
Missouri Congressional District 1	12
Missouri Congressional District 2	13
Missouri Congressional District 3	14
Missouri Congressional District 4	15
Missouri Congressional District 5	16
Missouri Congressional District 6	
Missouri Congressional District 7	
Missouri Congressional District 8	19
Missouri National Guard Organization	. 20-21

# FEDERAL DEPLOYMENTS

# UnitHome StationDet 2, CO C 2/245th Aviation RegimentJefferson City, MO1175th Military Police CompanySaint Claire, MO3175th Military Police CompanyWarrenton, MOHHC 35th Combat Aviation BrigadeSedalia, MO935th Aviation Support BattalionWarrensburg, MO35th Engineer BrigadeFort Leonard Wood, MO70th Mobile Public Affairs DetachmentJefferson City, MO135th Aviation BattalionKansas City, MO235th Engineer TeamFort Leonard Wood, MO

## EMERGENCIES & EXERCISES

#### **Vigilant Guard Special Focus Exercise**

The Missouri National Guard conducted an exercise to test response to a large-scale New Madrid Seismic Zone earthquake in our region. This exercise built upon the successes of a similar small-scale exercise conducted in 2018. The Missouri National Guard coordinated with multiple local, state, and national partners including Federal Emergency Managment Agency, State Emergency Managment Agency, National Weather Service, Defence Coordination Element, the Utah National Guard and Missouri Task Force 1. This exercise further prepares the Missouri National Guard by testing procedures and processes in place, as well as building upon established partnerships for the possibility of a real-world event.

#### **Winter Storm Exercise**

During the fall of 2018, the Missouri National Guard's Joint Operations Center conducted a winter storm exercise in order to prepare for potential state activation in the event of winter weather storms. These exercises are designed to test procedures and incorporate joint planning and communication plans. During this exercise, several working groups were formed and action plans were validated. These exercises reinforce the National Guard's motto "Always Ready, Always There!"

#### **Homeland Response Force**

In October 2018, the Missouri National Guard's Homeland Response Force (HRF) conducted an external evaluation exercise to obtain its Department of Defense certification. This exercise was the culmination of multiple training events conducted throughout the previous year. The Missouri National Guard's HRF is one of only ten in the nation. It directly supports FEMA Region VII with over 500 Soldiers and Airmen trained in emergency response in a Chemical, Biological, Radiological, or Nuclear (CBRN) hazard environment. The

HRF can conduct collapsed structure rescues, medical triage, mass decontamination, perimeter security and command and control additional CBRN units.

#### Show Me Missouri Severe Weather and Flooding

From May to June 2019, our Soldiers and Airmen responded to numerous towns and cities along the Grand, Missouri, and Mississippi Rivers to assist local authorities in response to large-scale flooding. During this operation, over 400 service members conducted missions ranging from sandbagging operations along levees and critical infrastructure, to evacuating stranded civilians impacted by flood waters.

#### Support to the Southwest Border

The Missouri National Guard continues to provide support to U.S. Customs and Border Protection following the President's call for National Guard forces. Missouri Guardsmen are currently supporting this mission by providing maintenance to aircraft as well as launch and recovery of aircraft. Missouri Guardsmen are in support and did not have direct contact with migrants nor did they conduct law enforcement missions.

#### **State Partnership Program**

Throughout 2019, over 50 Missouri National Guard Soldiers participated in subject matter expert exchanges with over 160 Panamanian Soldiers. These exchanges focused on aviation maintenance, small arms maintenance, border security, noncommissioned officer development programs and joint operation center exercises. Missouri National Guard Soldiers, in conjunction with Panamanian soldiers, exchanged best practices, shared ideas, expertise and standard operating procedures. These exchanges furthered the long standing professional relationship between the Missouri National Guard and Panamanian forces.

# Fiscal Year 2019

Over 99 percent federally funded, the Missouri National Guard is an economic engine for Missouri. The Missouri National Guard provides economic benefit to communities throughout Missouri. Money expended through this community-based organization turns over several times in every segment of the state economy. Economic benefits occur through military and civilian pay and allowances, purchasing goods and services, and capital investments in facilities.

In deriving FY19 economic impact data, financial information was collected from Missouri National Guard official accounting records. The economic impact figure is accelerated 1.8 times to reflect the National Guard Bureau's effect of dollars in action throughout Missouri communities. The chart below demonstrates the overall impact of the National Guard in Missouri, combining the effect of the payroll and building expenditures. To the right, this impact is broken down by city and county, highlighting the influence on local and regional economies.

Traditional Guard Pay	\$131,173,756
Active Guard Pay	
Civil Service Technician Pay	\$138,472,582
Mobilized Pay	
State Pay	
Total Guard-Related Payroll Expenditures	
Supplies, Equipment, Maintenance, and Repair Contracts Local Construction Projects (State & Federal) Total Guard-Related Operational Expenditures	\$17,155,407
Total Combined Missouri National Guard Expenditures	\$512,083,048
Total Economic Impact	\$1,167,549,350



City (COUNTY)	Total
ALBANY (GENTRY)	\$1,799,229
ANDERSON (McDONALD)	\$1,045,606
AURORA (LAWRENCE)	. \$2,075,781
BOONVILLE (COOPER)	
BRIDGETON (ST LOUIS)	\$12,179,715
CAPE GIRARDEAU (CAPE GIRARDEAU)	
CARTHAGE (JASPER)	\$2,799,240
CHILLICOTHE (LIVINGSTON)	\$1,888,434
CLINTON (HENRY)	
COLUMBIA (BOONE) DeSOTO (JEFFERSON)	\$4,8/1,940
DEXTER(STODDARD)	\$1,665,460
DONIPHAN (RIPLEY)	
FARMINGTON (ST FRANCOIS)	\$2.371.409
FESTUS (JEFFERSON)	\$4,945,503
FLORISSANT (ST LOUIS)	\$613,820
FREDERICKTOWN (MADISON)	\$2,037,794
FORT LEONARD WOOD Army (PULASKI)	\$15,839,743
FORT LEONARD WOOD Air (PULASKI)	\$209,728
FULTON (CALLAWAY)	\$3,025,524
HANNIBAL (MARION)	
HARRISONVILLE (CASS)	
INDEPENDENCE (JACKSON)	
JACKSON (CAPE GIRARDEAU) JEFFERSON BARRACKS (ST LOUIS) Army	
JEFFERSON BARRACKS (ST LOUIS) Army JEFFERSON BARRACKS (ST LOUIS) Air	
JEFFERSON CITY Army (COLE/CALLAWAY)	\$15,019,980
JEFFERSON CITY Airly (COLE/CALLAWAY)	\$62,000,090
JOPLIN (JASPER)	\$5 142 064
KANSAS CITY (JACKSON)	\$18.883.905
NORTH KANSAS CITY (CLAY)	. \$500,801
KENNETT (DUNKLIN)	
KINGSHIGHWAY (ST LOUIS)	. \$59,768
KIRKSVILLE (ADAIR)	\$365,430
LAMAR (BARTON)	\$45,034
LEBANON (LACLEDE)	\$2,978,163
LEXINGTON (LAFAYETTE)	\$3,885,096
MACON (MACON)	\$4,140,641
MARSHALL (SALINE)	\$3,647,409
MARYVILLE (NODAWAY) MEXICO (AUDRAIN)	\$3,948,813
MOBERLY (RANDOLPH)	\$957 165
MONETT (BARRY)	\$3 875 941
NEOSHO (NEWTON) Camp Crowder	
NEVADA (VERNON) Camp Clark	\$5,084,688
OZARK (CHRISTIAN)	\$488,344
PERRYVILLE (PERRY)	
PIERCE CITY (LAWRENCE)	\$2,308,731
POPLAR BLUFF (BUTLER)	
PORTAGEVILLE (NEW MADRID)	
RAYTOWN (JACKSON) Field Maintenance Shop	
RICHMOND (RAY)	
ROLLA(PHELPS)	
SEDALIA (PETTIS)	
SIKESTON (SCOTT) SPRINGFIELD (GREENE)	\$1,399,848
SPRINGFIELD (AVCRAD)	
ST. CLAIR (FRANKLIN)	
ST. JOSEPH (BUCHANAN) Air	. \$5,800,348
ST. JOSEPH (BUCHANAN) Army	
ST. LOUIS (ST LOUIS) Air	\$29,869
ST. LOUIS (ST LOUIS) Army	\$5,029,257
ST. PETERS (ST CHARLES)	
TRENTON (GRUNDY)	
WAPPAPELLO (WAYNE)	\$124,168
WARRENSBURG (JOHNSON)	
WARRENTON (WARREN)	
WEST PLAINS (HOWELL)	
WHITEMAN AIR FORCE BASE (JOHNSON) Army WHITEMAN AIR FORCE BASE (JOHNSON) Air	
WITH EINIAIN AIR FURCE BASE (JUHINSUN) AII	. \$40,407,303
TOTAL	. \$512,083,048

# EDUCATION BENEFITS

The Missouri National Guard strives to increase opportunities for Soldier and Airmen. Increasing educational opportunities is among the Missouri National Guard's most important benefits.

Missouri offers Missouri National Guard Soldier and Airmen tuition assistance. In school year 2018-19, 1,280 Soldiers and Airmen capitalized on Missouri's tuition assistance. On average, Missouri provides Soldiers and Airmen with over \$4,200 per year.

The Missouri National Guard also capitalizes on federal programs to expand tuition assistance capacity. Over 540 Soldiers capitalized on federal tuition assistance. On average, Soldiers received \$3,200 per year.

The Missouri National Guard remains cognizant of spending state

resources prudently. Missouri National Guard Soldiers always exhaust federal tuition assistance before using state tuition assistance.

In many fields, the Missouri National Guard provides student loan repayment up to \$50,000, and for a few select fields, such as some health professions, up to \$250,000. As well, Soldiers and Airmen can capitalize on the G.I. Bill to assist with college expenses.

These educational benefits are vital to attract high quality, service oriented, Soldiers and Airmen. Further, since the Missouri National Guard is predominantly a part-time force, education benefits are essential for enhancing Soldier and Airmen civilian career opportunities. In the end, the Missouri National Guard provides Missouri employers with values based and well-educated Soldiers and Airmen.

## SHOW-ME GOLD PROGRAM

The Show-Me GOLD (Guard Officer Leadership Development) Program provides a campus-based pre-commissioning program at select four-year universities. The program trains selected personnel in the fundamentals of leadership and basic military skills, instills the professional and physical fitness ethic and evaluates leadership potential. This training will become a valuable tool for students throughout their college career, in their civilian careers and their future careers as officers in the Missouri National Guard. The Show-Me Gold program is in its 6th year of operation and continues to grow in strength.





## MISSOURI VETERANS RECOGNITION PROGRAM



Missouri Veteran awards consist of medals, medallions and certificates, along with signed letters by the governor and others.

The Missouri Veterans Recognition program traces its roots to a 1919 Act of the Missouri General Assembly, which authorized the adjutant general to procure and present a medal to Missouri Veterans who served in the Spanish-American War, Mexican border service, or World War I.

In 2000, the World War II award was created and Missouri also made available to WWII Veterans who participated in the D-Day invasion of Europe (June 6- Sept. 30, 1944) a replica of the 50th Anniversary Jubilee of Liberty Medal. In 2003, the Korean War award was added, and, in 2006, the Vietnam award was added to the program.

In July 2013, the program exceeded 100,000 awards of the WWII, Jubilee of Liberty, Korea and Vietnam decorations.

Last year, the program announced the addition of two new awards for Veterans who served in the Gulf War and/or Iraq. The first is for Desert Shield/Dessert Storm (Aug. 7, 1990 to June 7, 1991) and the second is for Iraqi Freedom/New Dawn (March 19, 2003 to Dec. 15, 2011). Distribution of these awards began in late 2018.

The program is currently accepting applications for the new awards as well as all of the previous awards. More information is available at: http://www.moguard.com/veteran-awards/



Award	Program Totals	FY19
World War II	47,009	25
Jubilee of Liberty	5,311	0
Korean War	18,518	45
Vietnam War	31,385	266
Desert Storm	267	267
Iraqi Freedom	320	320



# Missouri Military Funeral Honors Program

The Missouri Military Funeral Honors Program provides professional military funeral honors in accordance with service tradition, the National Honor Guard Army Standard Operating Procedure, Missouri State Statutes and Regulations, and Department of Defense Instructions for all eligible Veterans when requested by an authorized family member.

Operational since July 1, 1999, the Missouri Military Funeral Honors Program is a cooperative effort between the Missouri Army and Air National Guard, the active components of the Army, Marines, Navy, Air Force and Coast Guard, Veterans Service Organizations and Funeral Directors. The Missouri National Guard is the lead element for this program.

## Missouri Air National Guard

During its 95th year, the 131st Bomb Wing continued to make history at home and abroad in 2019. Throughout the year, Airmen based at Whiteman Air Force Base and Jefferson Barracks participated in critical training missions and maintained the highest levels of readiness. As a result of those efforts, the 131st and its active duty associate wing, the 509th Bomb Wing, were recognized as the nation's premier strategic bomber wing with the 2018 Omaha Trophy. At the same time, the 131st continued to train and execute its state mission. Dozens of 131st Airmen supported flood relief efforts in central Missouri during spring flooding, helping communities facing historic flooding, sandbag against rising waters. In September, the entire wing conducted its first, full-scale state mobilization training effort in Sedalia to assess its readiness for future state emergencies. Through it all, the 131st kept the safety and wellness of its Airmen as its highest priority by establishing and energizing a Community Action Team to identify, assess and address the unique resiliency issues faced by Citizen-Airmen.

The 139th Airlift Wing is the premier airlift wing in the Air National Guard. With ten C-130 Hercules aircraft assigned, it supports natural disaster relief domestically and the warfighting efforts overseas. The wing continues to see growth boosting a \$202 million economic impact in 2018. Major construction projects for 2019 include a new communications facility, running track pavilion and resiliency center. These projects support a long-range plan to relocate the base further north, increasing the wing's security and effectiveness.

In the 2019, the Missouri River in St. Joseph rose to over 15 feet above flood stage, the highest level ever recorded. The 139th Airmen filled and laid 20,000 sandbags along a half-mile stretch of the levee that protects the base, Rosecrans Memorial Airport and surrounding communities. The wing's future initiatives include the modernization of the C-130H to ensure its continued viability as an instrument of national security and power projection and the positioning of a full-motion C-130 simulator at Rosecrans to enhance further the wing's operational readiness and the Advanced Airlift Tactics Training Center/C-130H Weapons Instructor Course missions. We hope to secure an Aeromedical Evacuation Squadron, which will increase the mission of the Operations Group while establishing an enhanced viability and sustainment position for the wing. We also plan to invest in facilities and infrastructure to support current operations and position the wing for future missions.







# Missouri Army National Guard

The Missouri National Guard (MONG) continues to build its partnerships with civilian authorities across the state and nation to prepare for all contingencies. As a Guard force, Missouri has two basic missions; to conduct support of federal deployments abroad and to assist in the security of the homeland. As part of the Guard's homeland mission, the MONG conducted Exercise Vigilant Guard (VG) May 29 to June 7, 2019. This exercise utilized approximately 1,100 National Guard (NG) Soldiers and Airmen, collaborating with federal, state, local and non-governmental civilian agencies to prepare for a unified response in the case of a disaster involving a catastrophic event.

This year, the catastrophic event unitized for the scenario focused on a 7.7 magnitude earthquake along the Cottonwood Grove Fault, located along the southwest segment of the New Madrid Seismic Zone. During the event, participants responded to a variety of potential disaster conditions including displaced persons, riot control, commodity distribution, route clearance, search and rescue, deteriorating public health conditions and hazmat response efforts. The state of Missouri led the simulated response with federal representatives providing support as needed to ensure the achievement of goals and objectives for the impacted region.

United States Northern Command and the National Guard Bureau sponsored the VG program to enhance the preparedness of the NG in performing state roles and responsibilities associated with Defense Support of Civil Authorities. The VG series provides an opportunity for state and territory



NG Joint Force Headquarters, Joint Task Forces, and field units to improve Command and Control and operational relationships with local, state, regional, and federal, civilian and military emergency response partners. The VG series also affords these same partners the opportunity to identify strengths and weaknesses in current plans, policies and procedures while responding to a simulated homeland security event. Because of the exercise, the Missouri National Guard is now better prepared to support civil authorities and first responders following major disasters.

## Missouri National Guard Capabilities

## Major Unit Patches









35TH ENGINEER BRIGADE



35TH COMBAT AVIATION BRIGADE



110TH MANEUVER ENHANCEMENT BRIGADE



131ST BOMB WING



**139TH AIRLIFT WING** 







#### **Aviation**

- · Airport operations
- Supplies and equipment distribution
- Reconnaissance
- · Search and rescue
- · Security operations

#### Infantry

- Search and rescue
- Security operations

#### Chemical, Biological, Radiological and Nuclear (CBRN)

- · Military CBRN forces command and control
- Security operations
- Search, rescue and extraction
- Technical and mass decontamination
- · Medical triage and lifesaving

#### **Engineer**

- Barrier construction
- · Horizontal and vertical construction
- Emergency route clearance
- Search and rescue
- Security operations
- Bridging capability

#### **Military Police**

- Search and rescue
- Security operations
- First responder and key personnel transportation support

#### Signal

- Communications
- Cyber network security and defense
- Information management and distribution

#### **Support Battalion/Units**

- Security operations
- Sustainment operations

#### **Transportation**

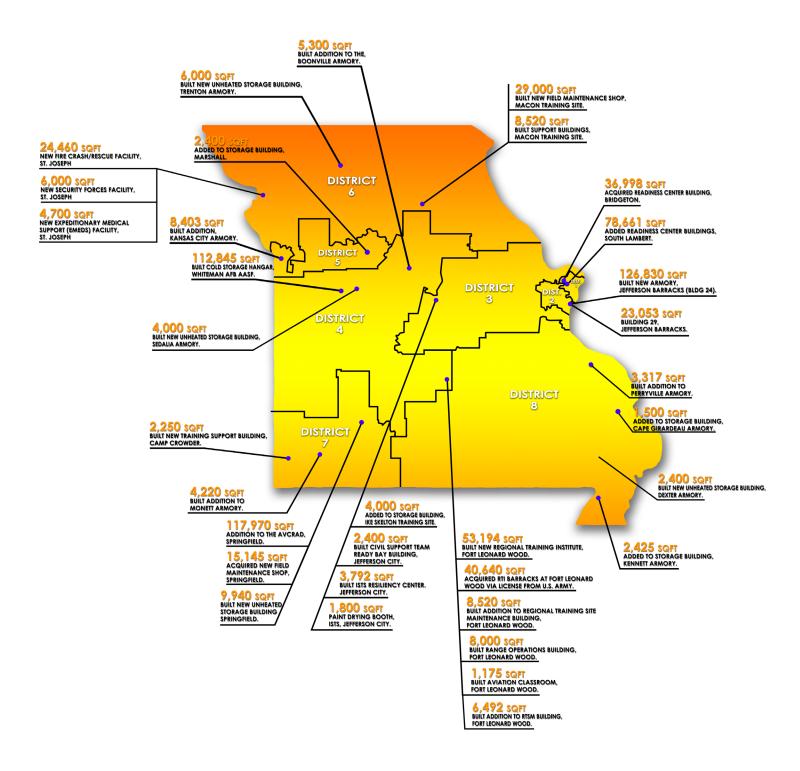
- · Distribution of supplies/equipment
- On- and off-road transportation
- Incident management communications
- Hazard identification and mitigation advice

#### Medical

- Medical assistance
- Sustainment operations

# IGNIFICANT INFRASTRUCTUR

The Missouri National Guard is constantly working to improve and maintain our facilities. Significant infrastructure improvements help to ensure that our force has the resources needed to achieve success in our dual state and federal mission. Infrastructure improvements also serve as economic influxes into local economies. The projects identified below are organized by U.S. Congressional District.



# PROVEMENTS S

#### PROJECTS UNDER CONSTRUCTION

#### **Springfield**

• AVCRAD Phase 3A(Shop Space, Supply & Administration)

#### **Camp Crowder**

Company Administrative Training Building

#### **Macon Training Site**

Company Administrative Training Building

#### ANTICIPATED CONSTRUCTION PROJECTS 2019-2023

#### Springfield

- TASMG Readiness Center
- AVCRAD Phase 3B (Shop and Supply Space)
- AVCRAD Phase 4 (Hangar)

#### St. Louis Area

· Readiness Center

#### Camp Crowder

- 60 Person Barracks
- **Dining Facility**
- Company Administrative Training Buildings
- Fitness Facilities

#### Camp Clark

- 60 Person Barracks
- **Dining Facility**
- Company Administrative Training Buildings
- Fitness Facilities
- Field Maintenence Shop Additions
- Firing Range

#### Fort Leonard Wood

- 60 Person Barracks
- Regional Maintenence Training Site Classroom Addition

#### Macon

• 30 Person Barracks

#### **Ike Skelton Training Site**

Fitness Facilities

#### **Jefferson Barracks**

• Unheated Storage Building

#### **Poplar Bluff**

• Field Maintenance Shop Additions

#### St. Joseph

- Field Maintenance Shop Additions
- New Communications Facility
- New C130H Simulator Facility
- New Base Supply WarehouseNew Open Skies Facility
- Security Forces Addition
- New Main Base Infrastructure & Entry Control Facility
- New Aircraft Parking Apron, Phase 1

#### Anticipated Energy Saving PROJECTS 2019-2023

#### **HVAC Upgrades**

- Camp Crowder (\$870,000)
- Camp Clark (\$662,000)
- Ft. Leonard Wood 1200 area (\$909,000)

#### **LED Upgrades**

- CSMS (\$176,000)
- PFO office (\$119,000)
- Whiteman AFB AASF (\$213,000)
- Ft. Leonard Wood AASF (\$169,000)
- 21 Armories (\$700,000)

#### **Solar Installations**

- PFO Warehouse (\$162,000)
- CSMS (\$400,000)
- Camp Crowder (\$1,300,000)
- Macon FMS (\$100,000)

**Annual Total Savings: \$427,000** 



Whiteman AFB leadership led a ribbon-cutting ceremony at the new total-force readiness center. The new facility now houses the Airman and Family Readiness Centers.





#### MISSOURI 1ST CONGRESSIONAL DISTRICT

Bridgeton	\$12,179,715
Florrisant	\$613,820
Kingshighway	\$59,768
St. Louis - AIR	\$29,869
St. Louis - ARMY	\$5,029,257

**Total Expenditures:** \$17,912,429 \$40,840,338 **Total Economic Impact:** 

#### ARMY NATIONAL GUARD

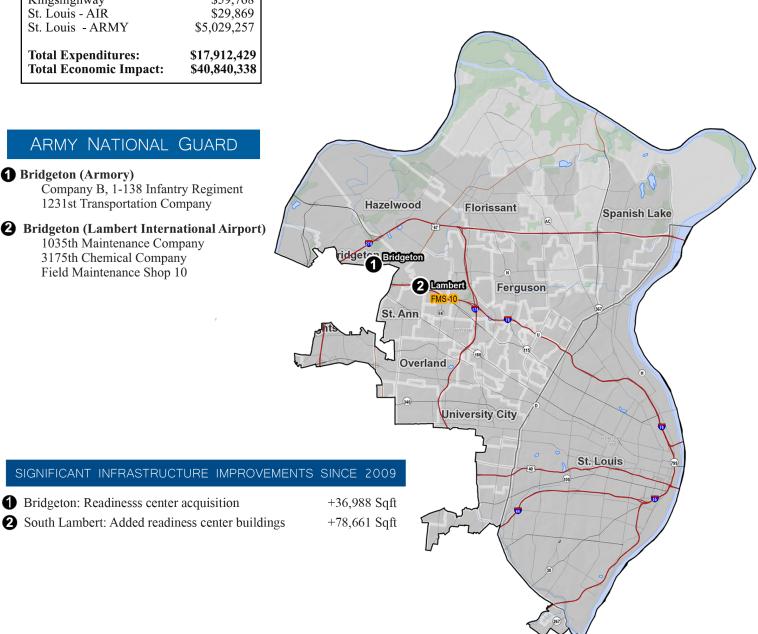
**1** Bridgeton (Armory)

Company B, 1-138 Infantry Regiment 1231st Transportation Company

**2** Bridgeton (Lambert International Airport)

1035th Maintenance Company 3175th Chemical Company Field Maintenance Shop 10

1 Bridgeton: Readinesss center acquisition



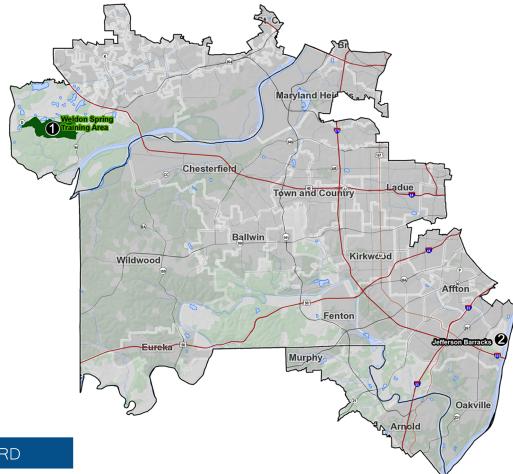








#### MISSOURI 2ND CONGRESSIONAL DISTRICT



Jefferson Barracks - AIR \$15,760,096 Jefferson Barracks - ARMY \$19,019,986

Total Expenditures: \$34,780,082 Total Economic Impact: \$79,298,587

#### ARMY NATIONAL GUARD

**2** Jefferson Barracks

35th Military Police Brigade 205th Medical Company (Ground Ambulance) 1138th Transportation Company Company C, 1-138 Infantry Regiment Detachment 1, 1175th Military Police Company Detachment 2, Company B, 35th Infantry Division Detachment 2, Mo. Army NG Medical Detachment 179th Cyber Protection Team

#### AIR NATIONAL GUARD

**2** Jefferson Barracks

157th Air Operations Group 131st Communications Flight (Detail) 131st Medical Group (Detail) 131st Civil Engineering Squadron 239th Combat Communications Squadron 131st Student Flight 231st Civil Engineering Flight 257th Combat Operations Flight

#### MILITARY INSTALLATIONS & TRAINING SITES

**Weldon Spring Training Area**Training Area

#### SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS SINCE 2009

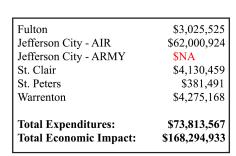
2 Jefferson Barracks: Built new readiness center Jefferson Barracks: Built new building (Bldg 29) +23,053 Sqft +23,053 Sqft

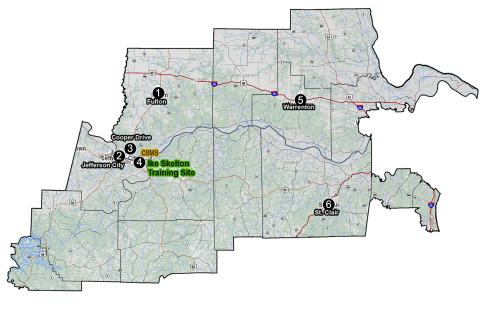






#### MISSOURI 3RD CONGRESSIONAL DISTRICT





#### ARMY NATIONAL GUARD

#### **1** Fulton

HHC, 229th Medical Battalion Detachment 12, Recruiting and Retention Battalion

#### **2** Jefferson City (Blue Armory)

Company B, 1/376th Aviation Regiment HHC, 835th Combat Sustainment Support Battalion Headquarters, Recruiting and Retention Battalion Detachment 6, Recruit Sustainment Program Company I, 39th Brigade Support Battalion

#### **3** Jefferson City (Flight Facility)

Detachment 2, Company C, 2/245th Aviation Regiment Detachment 40, Operational Support Airlift Command 7th Civil Support Team (Joint)

#### **4** Jefferson City (Ike Skelton Training Site)

HHD, Joint Force Headquarters (Army)
Mo. Army National Guard Medical Detachment
70th Mobile Public Affairs Detachment
135th Military History Detachment
529th Judge Advocate General Detachment
429th Trial Defense Team
Combined Support Maintenance Facility
35th Troop Command

#### **6** Warrenton

3175th Military Police Company

#### 6 St. Clair

1175th Military Police Company

#### AIR NATIONAL GUARD

**4 Jefferson City, Ike Skelton Training Site** Headquarters, Missouri Air National Guard

#### SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS SINCE 2009

4 Jefferson City: Added storage building to ISTS	+4,000 Sqft
3 Jefferson City: Built Civil Support Team ready bay	+2,400 Sqft
4 Jefferson City: Built ISTS Resiliency Center	+3,792 Sqft
4 Jefferson City: Added paint drying booth, ISTS	+1,800 Sqft



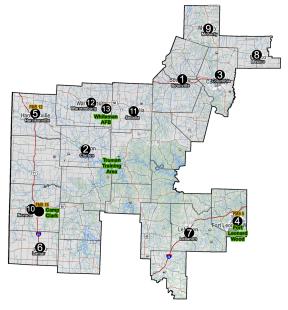




#### MISSOURI 4TH CONGRESSIONAL DISTRICT



Boonville	\$2,642,176
Clinton	\$2,399,787
Columbia	\$4,871,940
Fort Leonard Wood - AIR	\$209,728
Fort Leonard Wood - ARMY	\$15,839,743
Harrisonville	\$3,272,301
Lamar	\$45,034
Lebanon	\$2,978,163
Mexico	\$510,016
Moberly	\$957,165
Nevada	\$5,084,688
Sedalia	\$11,941,489
Warrensburg	\$2,097,636
Whiteman AFB - AIR	\$40,467,505
Whiteman AFB - ARMY	\$8,743,053
Total Expenditures:	\$63,249,683
Total Economic Impact:	\$144,209,277



#### ARMY NATIONAL GUARD

- Boonville
- Company A, 1-138th Infantry Regiment
- **2** Clinton

Company D, 1-138th Infantry Regiment Detachment 1, Company D, 1-138th Infantry Regiment

Detachment 3, Recruit Sustainment Program

**6** Columbia

Headquarters and Headquarters Detachment, 175th Military Police Battalion

Detachment 1, 1231st Transportation Company

4 Fort Leonard Wood

Headquarters and Headquarters Company, 35th Engineer Brigade

Headquarters, 140th Regiment – Missouri Regional Training Institute

1st Battalion (EN), 140th Regiment

2nd Battalion (GS), 140th Regiment Regional Training Site Management

Company B, 1-135th Aviation Regiment

Detachment 2, Headquarters and Headquarters Company, 1-135th Aviation Regiment

Detachment 2, Company D, 1-135th Aviation Regiment

Detachment 1, Company E, 1-135th Aviation Regiment 235th Engineer Detachment

6 Harrisonville

1251st Transportation Company

**6** Lamar

Recruiting Station

7 Lebanon

70th Troop Command

Mexico

635th Forward Engineer Support Team Main

- Moberly
- Detachment 1, 1438th Engineer Company
- Nevada
- Detachment 1, 1251st Transportation Company
- Sedalia

Headquarters and Headquarters Company, Combat Aviation Brigade, 35th Infantry Division

Warrensburg

Company C,  $\bar{935}$ th Aviation Support Battalion Detachment 3, Company B, 935th Aviation Support Battalion

Whiteman Air Force Base

Headquarters and Headquarters Company, 1/135th Aviation Regiment

Company A, 1/135th Aviation Regiment

Company C, 1/135th Aviation Regiment Company D, 1/135th Aviation Regiment

Company E, 1/135th Aviation Regiment

Detachment 3, Company E, 1/135th Aviation Regiment

#### AIR NATIONAL GUARD

#### **13** Whiteman Air Force Base

131st Bomb Wing 131st Maintenance Group 131st Medical Group 131st Mission Support Group

131st Operations Group 110th Bomb Squadron 131st Aircraft Maintenance Squadron

131st Force Support Squadron 131st Logistics Readiness Squadron 131st Maintenance Squadron 131st Operations Support Flight 131st Communications Flight

131st Comptroller Flight 131st Maintenance Operations Flight 131st Student Flight

4 Fort Leonard Wood

Detachment 1, 131st Bomb Wing

#### SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS SINCE 2009

Boonville: Built addition to readiness center

+5,300 Saft

(B) Whiteman AFB: Built cold storage hangar 1 Sedalia: Built new unheated storage building +112,845 Sqft +4,000 Sqft

4 Fort Leonard Wood: Built new Regional Training Institute + 53,194 Sqft

4 Fort Leonard Wood: Acquired barracks from US Army

+ 40,640 Sqft

4 Fort Leonard Wood: Built addition to maintenance building +8,520 Sqft

+8,000 Sqft

4 Fort Leonard Wood: Built range operations building 4 Fort Leonard Wood: Built aviation classroom

+ 1,175 Sqft

4 Fort Leonard Wood: Built addition to RTSM building

+ 6.492 Saft

#### Field Maintenance Shops

A Fort Leonard Wood

Field Maintenance Shop 5 6 Harrisonville

Nevada

Field Maintenance Shop 12 Field Maintenance Shop 15

#### Military Installations and Training Sites



Fort Leonard Wood (Non-MONG site)

Whiteman Air Force Base (Non-MONG site)

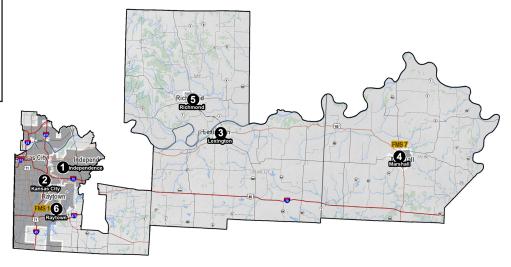






#### MISSOURI 5TH CONGRESSIONAL DISTRICT

Independence	\$2,909,417
Kansas City	\$18,883,905
Lexington	\$3,885,096
Marshall	\$3,647,409
North Kansas City	\$500,801
Richmond	\$3,412,157
Raytown	\$887,594
Total Expenditures Total Economic Impact:	\$34126379 \$77,808,144



#### ARMY NATIONAL GUARD

- **1** Independence
  - Battery D, 1-129th Field Artillery Regiment
- **2** Kansas City

HHC, 110th Maneuver Enhancement Brigade HHC, 1-138th Infantry Regiment 135th Signal Company 1139th Military Police Company 1141st Engineer Company

Det.1, 206th Area Support Medical Company

Det. 2, 1-206th FST

Det. 2, Recruit Sustainment Program

**3** Lexington

Det. 1, Headquarters Support Company, 35th Infantry Division Det. 1, 548th Transportation Company

- Marshall
  - 1128th Forward Support Company
- 6 Richmond

1135th Engineer Company

#### Field Maintenance Shops

**6** Raytown

Field Maintenance Shop 1 Field Maintenance Shop 7

#### SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS SINCE 2009

Marshall: Added to storage building +2,400 Sqft
 Kansas City: Built addition to readiness center +8,403 Sqft



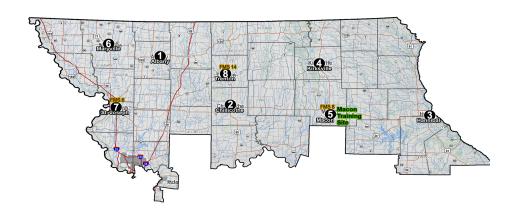




#### MISSOURI 6TH CONGRESSIONAL DISTRICT

Albany	\$1,799,229
Chillichothe	\$1,888,434
Hannibal	\$881,642
Kirksville	\$365,430
Macon	\$4,140,641
Maryville	\$3,948,815
St. Joseph - AIR	\$97,861,311
St. Joseph - ARMY	\$5,800,348
Trenton	\$2,887,623
1	

**Total Expenditures:** \$119,573,473 **Total Economic Impact:** \$272,627,518



#### AIR NATIONAL GUARD

#### **7** St. Joseph (Rosecrans Air National Guard Base)

139th Maintenance Group

139th Medical Group

139th Mission Support Group

139th Operations Group

139th Aircraft Maintenance Squadron

139th Civil Engineering Squadron

139th Force Support Squadron

139th Logistics Readiness Squadron

139th Maintenance Squadron

139th Operations Support Squadron

139th Security Forces Squadron

180th Airlift Squadron

241st Air Traffic Control Squadron

139th Communications Flight

139th Comptroller Flight

139th Maintenance Operations Flight

139th Student Flight

139th Airlift Wing Detachment 1, Weapons Instructor Course

Advanced Airlift Tactics Training Center

#### MILITARY INSTALLATIONS & TRAINING SITES

6 Macon Training Site

**7** St. Joseph (Rosecrans Air National Guard Base)

#### ARMY NATIONAL GUARD

Macon: Built new field maintenance shop.	+29,000 Sqft
Macon: Built support buildings at training site	+85,208 Sqft
Trenton: Built unheated storage building	+6,000 Sqft
St. Joseph: New Fire Crash/Rescue facility	+24,460 Sqft
St. Joseph: New Security Forces Facility	+6,000 Sqft
St. Joseph: New Expeditionary Medical Support Facility	+4,700 Sqft
	Macon: Built support buildings at training site Trenton: Built unheated storage building St. Joseph: New Fire Crash/Rescue facility St. Joseph: New Security Forces Facility

#### ARMY NATIONAL GUARD

**1** Albany

Battery A, 1-129th Field Artillery Regiment

2 Chillicothe

Battery B, 1-129th Field Artillery Regiment Hannibal

Detachment 1, 3175th Military Police Company

4 Kirksville

Recruiting Station

6 Macon

1438th Engineer Company

Detachment 8, Recruit Sustainment Program

Field Maintenance Shop 8

Training Site Field Maintenance Shops

6 Maryville

Headquarters and Headquarters Battery, 1-129th Field Artillery Regiment

Detachment 11, Recruiting & Retention Batallion (RSP)

**7** St. Joseph

Company B, 35th Infantry Division

Company C, 35th Infantry Division

Detachment 1, Company A, 35th Infantry Division Detachment 1, Recruit Sustainment Program

Field Maintenance Shop 6 **3** Trenton

> Field Maintenance Shop 14 548th Transportation Company

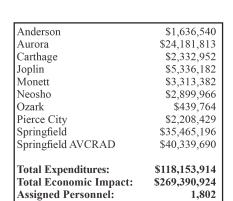


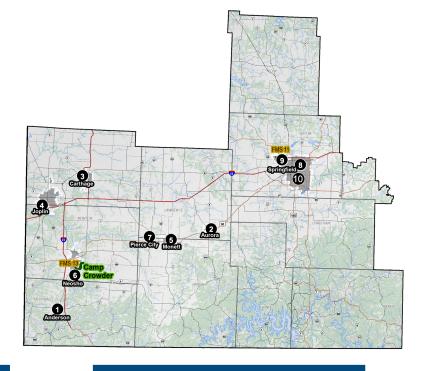






#### MISSOURI 7TH CONGRESSIONAL DISTRICT





#### ARMY NATIONAL GUARD

- - Det.1, 1241st Transportation Company
- 2 Aurora

Co. A, 935th Aviation Support Battalion

3 Carthage

294th Engineer Company

Joplin

HHD, 203rd Engineer Battalion Forward Support Company, 203rd Engineer Battalion Det. 10, Missouri Recruiting and Retention (RSP)

6 Monett

1241st Transportation Company

6 Neosho

Det. 1, Missouri Medical Detachment Field Maintenance Shop 13

Pierce City

276th Engineer Company

Springfield (Armory)

Headquarters Support Company, 935th Aviation Support Battalion 206th Area Support Medical Company 1136th Military Police Company Det. 1, 276th Engineer Company Det. 4, Recruit Sustainment Program 135th Army Band HSC, 935 Aviation Support Battalion

Springfield (Flight Facility) HHD, 1107th Aviation Group Co. A, 1107th Aviation Group Co. B, 1107th Aviation Group Det. 2, Company G, 2/149 MEDEVAC Det. 6, Company D, 2/149 MEDEVAC Det. 6, Company E, 2/149 MEDEVAC Field Maintenance Shop 11

#### AIR NATIONAL GUARD

**Springfield (Recruiting Station)** 

Missouri Air National Guard Recruiting Station

#### MILITARY INSTALLATIONS & TRAINING SITES

Military Installations and Training Site.

Aviation Classification & Repair Activity Depot

### SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS SINCE 2009

+2,250 Sqft **6** Camp Crowder: Built new training support building 6 Monett: Built addition to readiness center +4,220 Sqft Springfield: Built addition to AVCRAD +117,970 Sqft Springfield: Acquired new field maintenance shop +15,145 Sqft



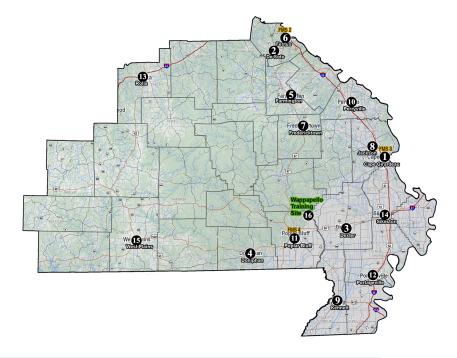






#### MISSOURI 8TH CONGRESSIONAL DISTRICT

Cape Girardeau	\$7,365,910
Desoto	\$1,270,529
Dexter	\$1,665,460
Doniphan	\$59,916
Farmington	\$2,371,409
Festus	\$4,945,503
Fredericktown	\$2,037,794
Jackson	\$1,572,459
Kennett	\$1,392,428
Perryville	\$1,392,428
Poplar Bluff	\$4,022,156
Portageville	\$50,719
Rolla	\$3,192,517
Sikeston	\$1,599,848
Wappapello	\$124,168
West Plains	\$1,873,980
Total Expenditures:	\$24,635,325
Total Economic Impact:	\$56,168,541



#### ARMY NATIONAL GUARD

1 Cape Girardeau

HHC, 1140th Engineer Battalion Forward Support Company, 1140th Engineer Battalion Det. 5, Recruit Sustainment Program Field Maintenance Shop 3

- **2 De Soto** 735th Quartermaster Co.
  - 755th Quartermaster Co.

1221st Transportation Co.

Oniphan

Recruiting Station

6 Farmington

1138th Engineer Co.

6 Festus

220th Engineer Co. Det. 7, Recruit Sustainment Program Field Maintenance Shop 2

Fredericktown

220th Transportation Battalion

Jackson

Det. 1, 1137th Military Police Co.

Kennett

1137th Military Police Co.

Perryville

Det. 1, Company C, 1-138th Infantry Reg. Det. 1, 1138th Transportation Co.

Poplar Bluff

HHD, 205th Military Police Battalion Field Maintenance Shop 4

Portageville

Recruiting Station

Rolla

Det. 1, 735th Field Service Company Det. 1, 1136th Military Police Company 335th Engineer Platoon

Sikeston

Detachment 1, 1221st Transportation Company

West Plains

1142nd Engineer Company (Sapper)

#### MILITARY INSTALLATIONS & TRAINING SITES

**6** Wapapello Training Site

Military Installations and Training Sites

#### SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS SINCE 2009

Perryville: Built addition to readiness center
 Cape Girardeau: Added storage building
 Dexter: Built new unheated storage building
 Kennett: Added to storage building
 + 2,400 Sqft
 + 2,425 Sqft





# MISSOURI NATIONAL

#### Combat Aviation Brigade, 35th Infantry Division - Sedalia

#### 1/135th Aviation Regiment (Assault)

- · Headquarters and Headquarters Company
- · Detachment 1, Headquarters and Headquarters Company
- · Company A
- · Company B
- · Company C
- · Company D
  - Det. 1, Co. D, 1/285th Aviation Regiment (Attack)
- Company E
  - Det. 1, Co. E

#### 935th Aviation Support Battalion

- Headquarters and Headquarters Company, 935th Aviation Support Battalion
- Company A, 935th Aviation Support Battalion
- Det. 3, Company B, 935th Aviation Support Battalion
- Company C, 935th Aviation Support Battalion
- Det. 6, Company D, 2/149th MEDEVAC
- Det. 6, Company E, 2/149TH MEDEVAC
- Det. 2, Company G, 2/149th MEDEVAC
- Det. 2, Company C, 2/245th Aviation Regiment
- Det. 40, Operational Support Airlift Command
- · Company B, 1/1376 Aviation Regiment

#### 110th Maneuver Enhancement Brigade - Kansas City

#### 220th Transportation Battalion

- 548th Transportation Company (Palletized Load System)
  - Det. 1, 548th Transportation Company
- 1231st Transportation Company (Light)
  - Det. 1, 1231st Transportation Company
- 1241st Transportation Company (Medium)
- Det. 1, 1241st Transportation Company
- 1251st Transportation Company (Medium) • Det. 1, 1251st Transportation Company

#### 1-129th Field Artillery Regiment

- Headquarters and Headquarters Battery
- Battery A Battery B Battery D
- 1128th Forward Support Company

#### 1-138th Infantry Regiment

- Headquarters and Headquarters Company
  - Det. 2, 1-206th Fire Support Team
- · Company A
- · Company B
- · Company C
  - Det. 1, Company C
- Company D

#### 135th Signal Company

#### 35th Engineer Brigade - Fort Leonard Wood

#### 203rd Engineer Battalion

- Headquarters and Headquarters Company
- Forward Support Company
- 294th Engineer Company (Support)
- 276th Engineer Company (Vertical)
- Det. 1, 276th Engineer Company
- 1141st Engineer Company (Sapper)
- 335th Engineer Platoon (Area Clearance)
- 1135th Engineer Company (Clearance)

#### 1140th Engineer Battalion

- Headquarters and Headquarters Company
- Forward Support Company
- 1438th Engineer Company (Multirole Bridge Company)
  - Det. 1, 1438th Engineer Company
- 1138th Engineer Company (Sapper)
- 220th Engineer Company (Horizontal)
- 1142nd Engineer Company (Sapper)

#### 1107th Aviation Group - Springfield

- Headquarters and Headquarters Company
- Company A

Company B

#### 35th Infantry Division - Lexington

- Det. 1, Company A (Operations)
- Company B (Intelligence and Sustainment)

- Det. 2, Company B
- · Company C (Signal)

#### 35th Military Police Brigade - Jefferson Barracks

#### 175th Military Police Battalion

- 1139th Military Police Company
- 3175th Military Police Company
  - Det. 1, 3175th Military Police Company

#### 205th Military Police Battalion

- 1175th Military Police Company
  - Det. 1, 1175th Military Police Company
- 1137th Military Police Company
  - Det. 1, 1137th Military Police Company
- 1136th Military Police Company
  - Det. 1, 1136th Military Police Company

# VIT ORGANIZATION

#### Headquarters, Missouri Air National Guard - Jefferson City

#### 139th Airlift Wing- St. Joseph

#### 139th Operations Group

- 180th Airlift Squadron
- 139th Operations Support Squadron
- 241st Air Traffic Control Squadron

#### 139th Mission Support Group

- 139th Force Support Squadron
- 139th Communications Flight
- 139th Security Forces Squadron
- 139th Civil Engineering Squadron
- 139th Logistics Readiness Squadron
- 139th Student Flight

#### 139th Maintenance Group

- 139th Aircraft Maintenance Squadron
- 139th Maintenance Operations Flight
- 139th Maintenance Squadron

#### 139th Medical Group

139th Comptroller Flight

139th Airlift Wing Det.1, Weapons Instructor Course

#### 131st Bomb Wing - Whiteman Air Force Base / Jefferson Barracks / Fort Leonard Wood

#### 131st Medical Group

• 131st Medical Group Detail - Jefferson Barracks

#### 131st Operations Group

- 110th Bomb Squadron
- 131st Operations Support Flight

#### 131st Mission Support Group

- 131st Force Support Squadron
- 131st Logistics Readiness Squadron
- 131st Communications Flight
- 131st Communications Flight Detail Jefferson Barracks
- 131st Civil Engineering Squadron
- 131st Student Flight

#### 131st Maintenance Group

- 131st Aircraft Maintenance Squadron
- 131st Maintenance Squadron
- 231st Maintenance Operations Flight

#### 157th Air Operations Group

239th Combat Communications Squadron

231st Civil Engineering Flight

131st Comptroller Flight

131st Bomb Wing Detachment 1 – Cannon Range

#### Missouri Army National Guard Supporting Elements (Generating Force)

#### 70th Troop Command

- 7th Civil Support Team
- 135th Army Band
- 70th Mobile Public Affairs Detachment
- 135th Military History Detachment
- 179th Cyber Protection Team
- 229th Multifunctional Medical Battalion
  - · 206th Area Support Medical Company
    - Det. 1, 206th ASMC
  - · 205th Ground Ambulance Company
- 835th Combat Sustainment Support Battalion
  - 1035th Maintenance Company • 735th Field Service Company
  - Det. 1, 735th FSC
  - 1221st Transportation Company
    - Det. 1, 1221st Transportation Company
  - 1138th Transportation Company
    - Det. 1, 1138th Transportation Company
  - 3175th Chemical Company
- Headquarters and Headquarters Detachment Joint Force Headquarters
  - 429th Judge Advocate General Detachment
  - 529th Judge Advocate General Detachment
  - Counter Drug Task Force

#### Missouri Medical Detachment

- Troop Medical Clinic 1
- Troop Medical Clinic 2
- Troop Medical Clinic 3

#### Missouri Army National Guard Training Center

- · MOARNG TC Camp Crowder
- MOARNG TC Fort Leonard Wood
- MOARNG TC Wappapello
- MOARNG TC Macon

#### Missouri Army National Guard Recruiting & Retention

- Det. 1, Recruit Sustainment Program Det. 2, Recruit Sustainment Program
- Det. 3, Recruit Sustainment Program Det. 4, Recruit Sustainment Program
- Det. 5, Recruit Sustainment Program Det. 6, Recruit Sustainment Program
- Det. 7, Recruit Sustainment Program Det. 8, Recruit Sustainment Program
- Det. 9, Recruit Sustainment Program Det. 10, Recruit Sustainment Program
- Det. 11, Recruit Sustainment Program Det. 12, Recruit Sustainment Program

#### 140th Regiment - Missouri Regional Training Institute

- 2nd Battalion, 140th Regiment (RTI)
- · 1st Battalion, (En), Training Battalion
- Regional Training Site Maintenance

















